## SNOOTS

WE ARE NOT A VET CLINIC: WE'RE SO MUCH LESS



## July Snoots KPI Snapshot

So you know it's worth reading on

£484,288/\$615,046

**Annual Run Rate** 

£37.04/\$47.04

**Average Monthly Rev Per Pet** 

£56.65/\$71.94

**Blended CAC** 

**75%** 

**Medical Gross Margin** 

97.5%

MoM Retention (ex R.I.P)



#### The results are in!

This is the future of vet care

**Annual Reccuring** 

£358,278 (\$455,013)

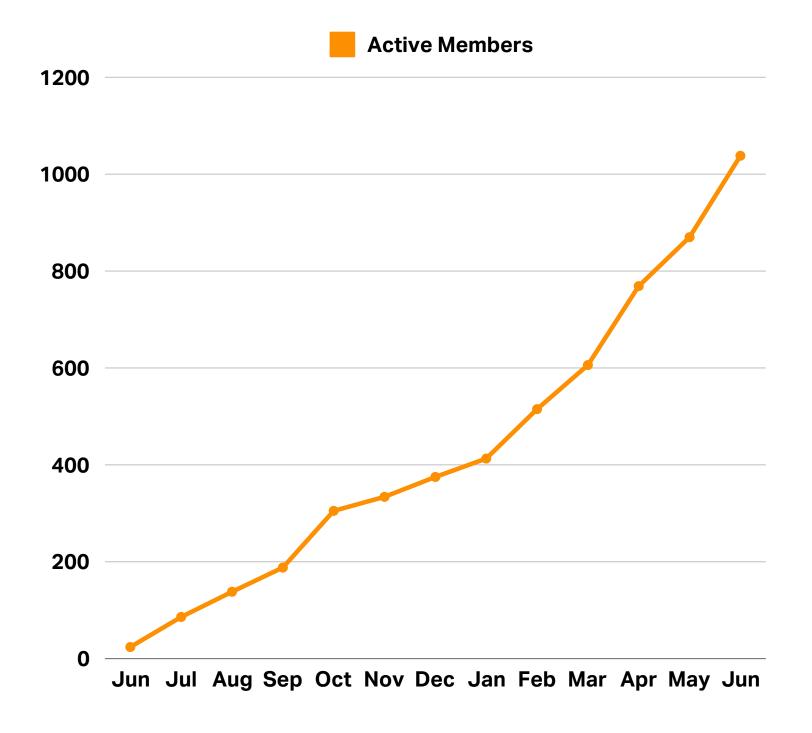
**Annual Run Rate (all rev)** 

£484,288 (\$615,046)

**Active Members** 

1,038





Snoots is the world's only vet clinic offering unlimited primary care and telehealth on a flat rate membership of just £33 per month.



## Vet care is fundamentally broken and can only be fixed with a <u>radical</u> change



## Costs are skyrocketing, and care is declining

Driven by Private Equity, a lack of vets, and a massive increase in demand, costs have more than doubled in 14 years.





## We sort primary care - all of it.

Primary care accounts for <u>85% of patient needs</u>, and can cost 5x less to serve

| SERVICES                | <b>SNOOTS</b> | LONDON<br>VETS | SERVICES             | <b>SNOOTS</b> | LONDON<br>VETS |
|-------------------------|---------------|----------------|----------------------|---------------|----------------|
| Wellness<br>Exams + Vax | Included      | £50-£150       | Nail Clips           | Included      | £30            |
| Sick Visits             | Included      | £90-130        | Prescription<br>Fees | Included      | <b>£25</b>     |
| Imaging/X-Rays          | Included      | £350+          | Referrals            | Included      | <b>£60</b>     |
| Neutering               | Included      | £100-£700      | Travel Docs          | Included      | £250+          |
| Weekend Visits          | Included      | £300+          | Surgery              |               | £500+          |
|                         |               |                |                      |               |                |

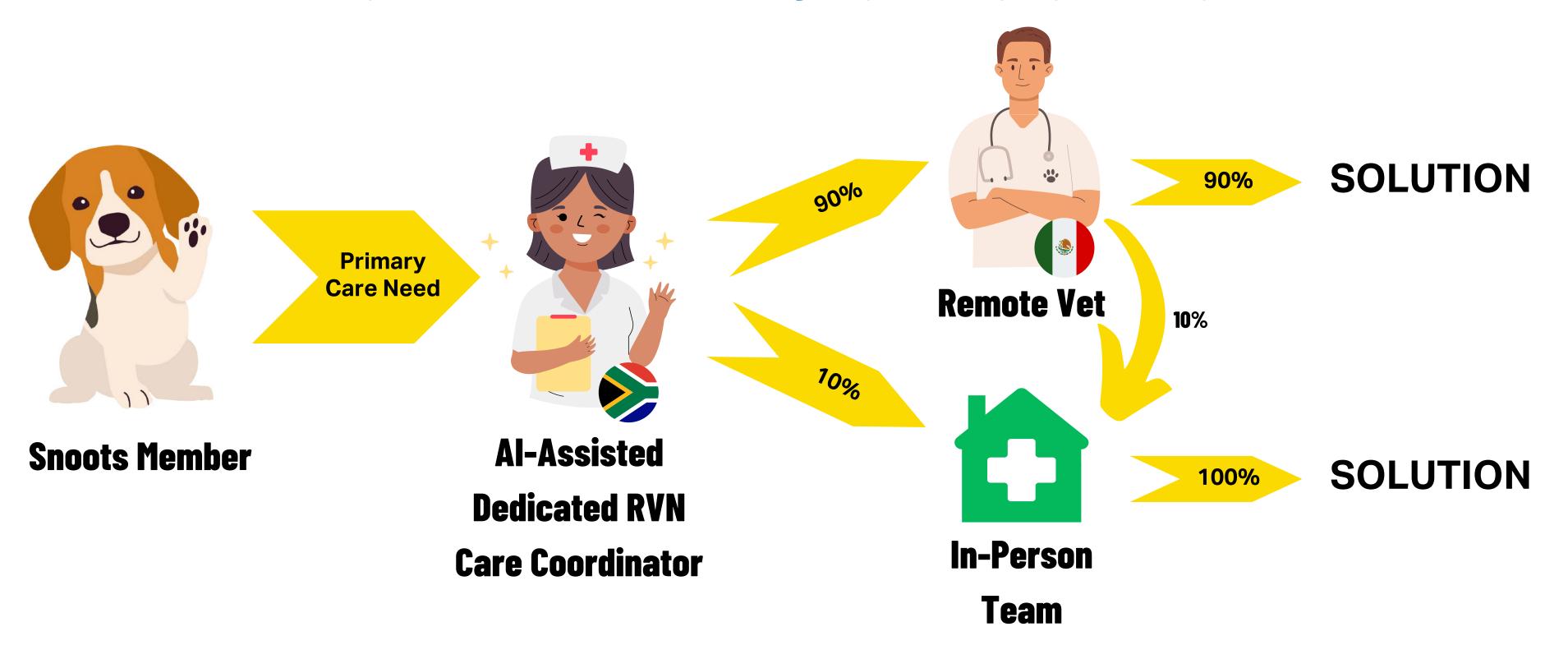
Included

**Telehealth** 



## It all starts remotely

8/10 primary care visits can be solved digitally, but only if you know your patient



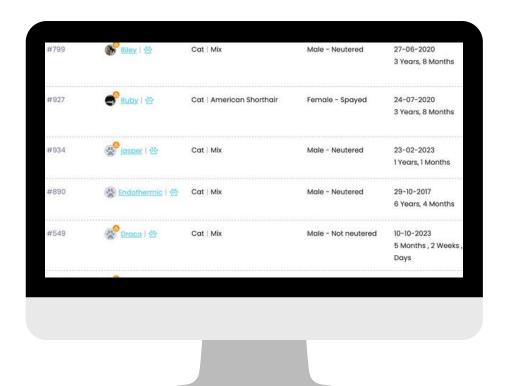
## Building software to create a unified experience

We solve primary care <u>completely</u> by bridging the gap between telehealth and IRL



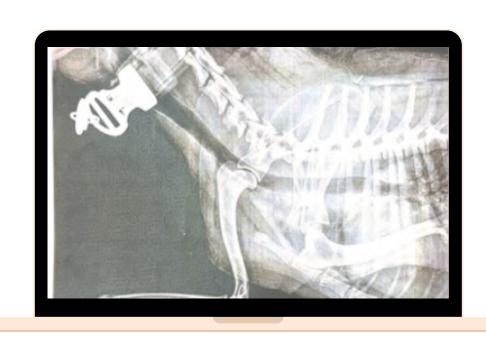
**Digital Visits and Triage** 

Triage means we can solve most problems without costly visits and send care to the lowest cost point.



**Unified Records and Care** 

We are all on a single system, so our digital teams can provide care that isn't in a vacuum.



Offshore Support for our Clinic Team

In clinic, our nurses and vets can defer to experts and AI to extend their capabilities.

## The Secret to Great Telehealth Is Tiny Clinics

Light weight inexpensive care points close the loop on our digital capabilities

|                          | SNOOTS     |
|--------------------------|------------|
| Size                     | 650 sq ft. |
| Time to Build            | < 1 month  |
| Cost to Build            | <£100,000  |
| Overhead<br>% of Revenue | 17%        |
| Patients per Vet         | 4,500      |

| Traditional Clinic |  |
|--------------------|--|
| 4000 sq. ft.       |  |
| 6-9 months         |  |

| 4000 sq. ft. |  |
|--------------|--|
| 6-9 months   |  |
| £500,000+    |  |
| 60%          |  |
| 800 - 1,000  |  |

| Startup vets  |
|---------------|
| 4000 sq. ft.  |
| 6-9 months    |
| £500,000+     |
| 55%           |
| 1,000 - 1,200 |

**VC Backed** 

Startun Vets



## Leading to software margins on real revenue

Which makes Snoots the most profitable vet model in the world

|                                | Typical Clinic  *Yes even the VC ones | SNOOTS    |  |
|--------------------------------|---------------------------------------|-----------|--|
| Monthly revenue (£)            | 83,333                                | 152,550   |  |
| Annualized (£)                 | 1,000,000                             | 1,830,600 |  |
| (-) Vet payroll                | -25%                                  | -4%       |  |
| (-) Support staff              | -15%                                  | -7%       |  |
| (-) Supplies and merchandise   | -25%                                  | -31%      |  |
| (-) Overhead                   | -20%                                  | -6%       |  |
| (-) Telehealth                 | 0%                                    | -2%       |  |
| Monthly Net Clinic Revenue (£) | 12,500                                | 77,403    |  |
| % margin                       | 15%                                   | 51%       |  |

## Let's run through an example

Members save 99.2% / Snoots saves 74.9%.

| M    | lusu | has   | a     |
|------|------|-------|-------|
| susp | ecte | ed sp | orain |



| SNOOTS                  | Remote Vet requests X-Ray | X-Ray<br>performed by<br>Nurses (not<br>vet) | Diagnosis<br>provided by<br>remote Vet | Medication<br>Prescribed<br>Remote,<br>Delivered | Follow Up<br>Done<br>Remotely |
|-------------------------|---------------------------|--|--|--|-------------------------------|
| Cost to Patient         | £0                        | £0   | £0                                     | <b>£5</b>  | £0                            |
| Marginal Cost to Snoots | £3                        | £50  | <b>£3</b>                              | £0   | <b>£3</b>                     |

| STANDARD<br>CLINIC     | First Visit | X-Ray<br>Performed by<br>Vet+Nurses | Diagnosis<br>provided on<br>Site | Medication<br>Prescribed +<br>Fee | Follow Up<br>Done On-Site |
|------------------------|-------------|-------------------------------------|----------------------------------|-----------------------------------|---------------------------|
| Cost to Patient        | £80         | £350                                | £80                              | £50                               | £80                       |
| Marginal cost to Clini | <b>£25</b>  | £150                                | <b>£25</b>                       | £10                               | <b>£25</b>                |

## Creating an entire affordable care ecosystem

Primary care doesn't stop at vet care - it extends far beyond it





**SNOOTS** 

Unlimited inclinic primary care



**SNOOTS** 

Digital

Unlimited telehealth and advice



**SNOOTS** 

Store

Personalized products driven by Al and Vets

+£30-50/mo



**SNOOTS**EVERYTHING

Marketplace of vetted service providers

+£25-35/mo



## This isn't just theory. Snoots is live and it works!

### Snoots clinics cost less to build, less to run

We can serve 1m customers / £400m ARR with a CAPEX investment < £20m

Actuals Typical Clinic

£70k Build Cost

£425k

**Goal: <£100k** 

24 days

**Build Time** 

9 months

Goal: 14 days

£25k

**Monthly Overhead** 

£70k

Goal: <£30k

**75**%

**Gross Margin** 

**65**%

**Goal: 86%** 

## Customers are in love with our approach

#### Snoots is actually changing the way people perceive the vet

**Actuals Goal** 

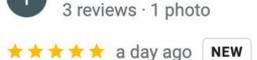
£56.65 Blended CAC £40/\$50

**97.5%** MoM Retention **98.5%** 

**40** Exp. LTV (months) **60** 

20% Referrals 60%

#### Sample Google Review



Teresa Boardman

Snoots has completely changed our perspective and experience on vet visits. As students with no access to additional financial support or familial support, we've felt judgment from other vet practices before when we haven't been able to pay for premium food or when we haven't been able to do £4000 worth of diagnostics when it turned out to be a relatively minor issue. Snoots isn't like this at all. As soon as we went into the clinic we were offered drinks and met by lovely Rachel who put our minds at ease and answered all of our questions thoroughly. She was patient and understanding, and potentially the only vet we've come across in London who spoke candidly about cost and the difference between prescription medication and over the counter stuff. We felt heard and Babel Fish and was curious and happy in the consultation room (apart from the time he tried to scratch Rachel, sorry!). Also, the lack of that purely transactional feeling is unique and wonderful. You go in, are met by the vet, and you leave without having go past a reception desk or a card machine. The costs process and what incur costs is completely transparent and really comforting at a time where the lack of price regulation in the vet industry is headlining national news.

We couldn't recommend snoots enough! We will only be going to them for vet care in the future and it's a completely prejudice free environment. We left feeling reassured and that we could ask any question, and having used their online chat on the website and on the digitail app I can assure any pet owner that they are consistently excellent. I love how you can contact them online to talk about your pets problem especially when it isn't serious as we have previously been to other clinics where we have paid £150+ just for a 5 minute consultation - it really saves you having to put your pet through the stress of a vet visit.

Thank you so much for helping out Babel Fish when he was feeling poorly!



### We are already expanding revenue

And we're just getting started



Actuals Goal

£37.04 Average Spend £80/\$101

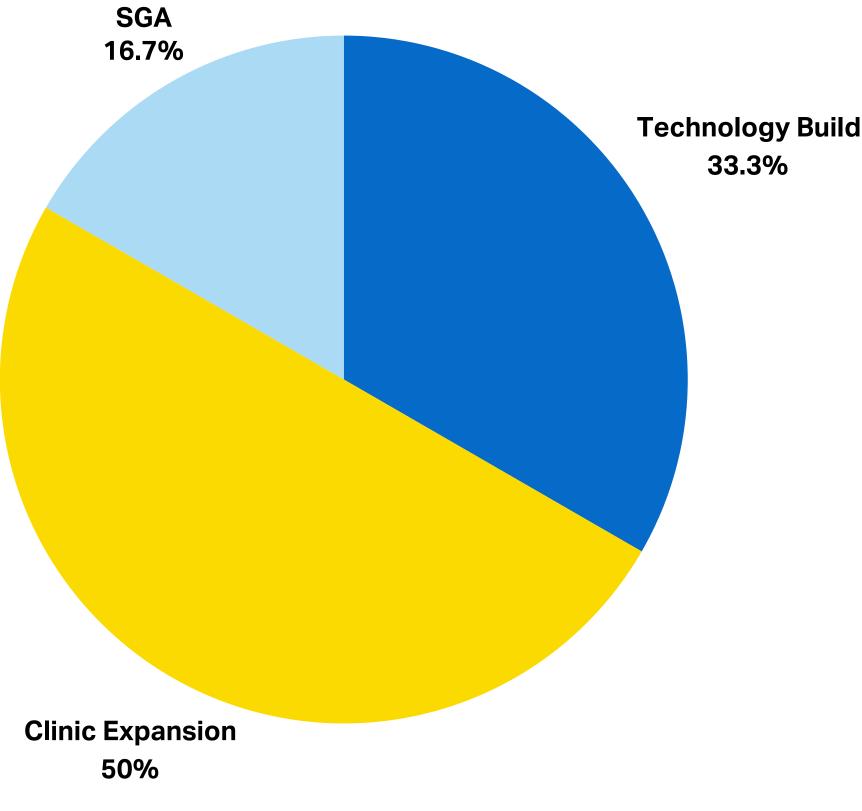
48% % on Flea/Worm 75%

£10 Medication / mo £18/\$23

## We're raising £3m/\$3.75m

To build our telehealth product and scale our clinics



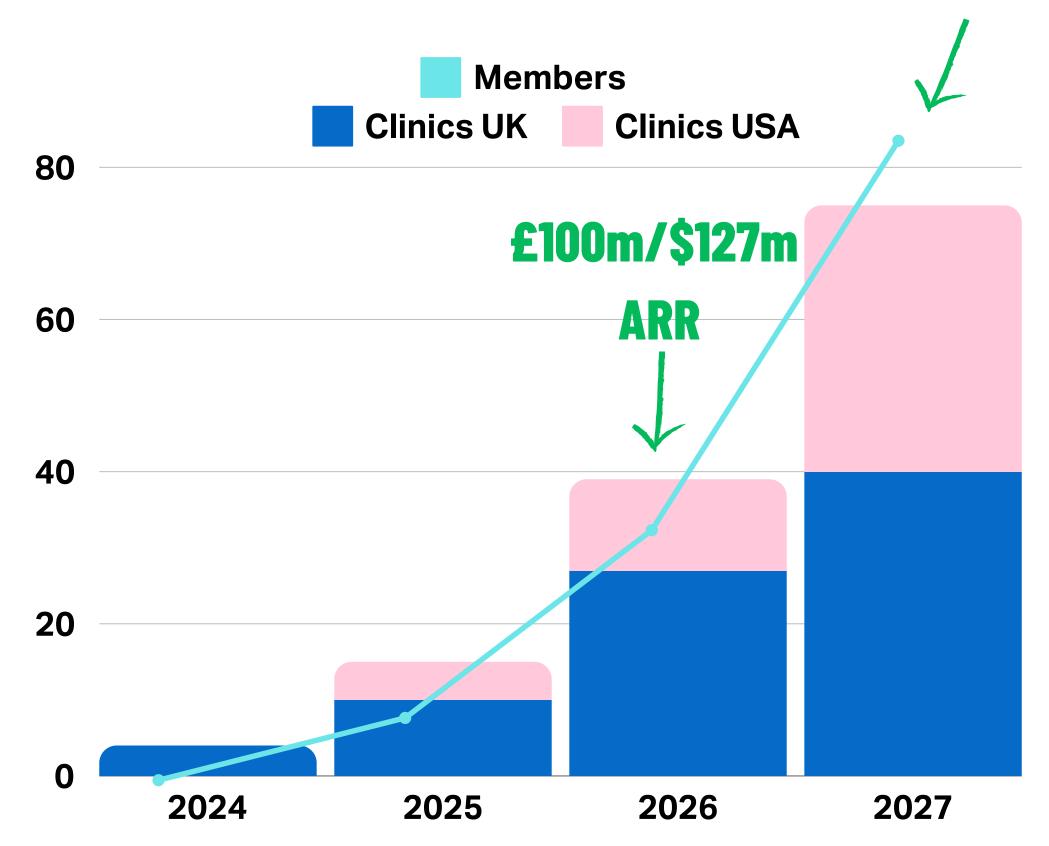


#### 250k members

# Our plan is to grow fast

Our easy to deploy model means we can grow our clinic footprint faster than anyone else and expand revenue per clinic.

Once we've nailed the model in the UK, we'll take it to the U.S. where the market is prime for similar disruption.



## In a Capital Efficient Way

By using all of the financial tools at our disposal, we can be smart about fundraising



#### **Clinic Profitability**

Each unit is profitable at 945 members, which can be reached 5 months after launch.

#### **Full Profitability**

This fundraise will bring Snoots to 4 clinics and full profitability.



#### **Cash Flow**

Each box generates £1,000,000 in profit.



#### Loans

Once profitable, we can use debt as well.



This round takes us to £8m in Revenue.

Series A and beyond will turbocharge our growth, investments in product, revenue expansion, and more.

## All that with a team of Superstars



Jonathan Founder



Amanda
Chief of Staff
Ex-Atomic



Lara
Head of Product
ex-founder



Rachel Head Vet



Max
Head of Ops
Ex- COO Cudoni

## And a clinical team that cares for your pet



Urte Vet Surgeon



Ruby Registered Nurse



Amy V.C.A.



Sofia V.C.A.



Athiksha Remote Vet



Sean
Care Coordinator